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## Multi-Criteria Decision-Making for Airport Operation Performance Using Triangular Fuzzy Numbers

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#### **Abstract**

This paper advocates Multi-Criteria Decision-Making (MCDM) which evaluates the operation performance of airports using Fuzzy Simple Additive Weighting (FSAW) method. Assigned weights by decision-makers were in a linguistic form. These linguistic forms were converted into triangular fuzzy numbers. We chose three airports designated as  $A_1$ ,  $A_2$  and  $A_3$  and examined by four decision makers  $D_1$ ,  $D_2$ ,  $D_3$  and  $D_4$  under a fuzzy environment for performance against the chosen criteria. FSAW method gives similar decision results which shows that this method is effective, relevant and reliable for this kind of MCDM.

**Keywords:** airport operation performance, fuzzy simple additive weighting, multi-criteria decision-making, simple additive weighting method

#### Introduction

Making decisions has always been a critical activity in everyone's life. Today, purchasing a product such as a personal car requires a wise decision from an individual so that he/she may not regret his/her decision afterwards. The purchasing criteria directly and significantly affect decision-making [1].

Various approaches have been developed and adopted to help individuals and organizations to make the best decision. This work is intended to propose quantitative evaluation methods based on Multi-Criteria Decision-Making (MCDM) by considering the quality of the attributes of cars which lead to appropriate purchases [2, 3].

MCDM is the study of strategies and techniques through which concerns about the criteria can be included in administrative planning



process, officially. Indeed, more than one MCDM technique is defined in international society [4].

MCDM is divided into two types of problems [5, 6]. The first is the classic MCDM problem in which classification and weight criteria are evaluated. The second is Fuzzy Multi-Criteria Decision-Making (FMCDM) problem, which measures classification and weight criteria and is mentally, neutrally and commonly expressed by linguistic form and fuzzy numbers [7].

For example, in buying a vehicle, price, comfort, security, and fuel economy may be part of the principles based on the decision-making criteria and it is unusual that the least expensive vehicle is the most comfortable one. In portfolio management, we are interested in getting a lot of return but, at the same time, we face the risk of losing cash. In the management industry, the cost of customer satisfaction and the administration are the basic conflicting criteria [1, 4].

## 2. Linguistic Variable and Fuzzy Triangular Number

Therefore, Zadeh introduced the first fuzzy set theory [8]. There is a class of articles regarding the assessment of a fuzzy set subscription. One of these articles is described by a membership function in which everyone is rated in membership between 0 and 1 [8]. Linguistic forms have been found instinctively and simply by using them in communicating the qualitative and subjective imprecision of a decision-maker's appraisal, these linguistic forms are transformed into Triangular Fuzzy Numbers (TFN) [9].

# 3. Fuzzy Simple Additive Weighting

Simple Additive Weighting (SAW) method is a simple and most frequently utilized MCDM, detail is found in [10]. Fuzzy SAW depends on the weighted average. Various steps of Fuzzy SAW methods are presented as follows [11].

**Step-1:** Select criteria that will be utilized in decision-making  $(P_j; j = 1, 2...m)$  and then choose the team of experts for decision-making  $(D_k; k = 1, 2...n)$ .

**Step-2:** Decision-makers assign suitable rating to all criterion in linguistic form.



**Step-3:** For all criterion, decide the fuzzy decision matrix in the form of TFN.

$$DM_{IJ} = \begin{bmatrix} X_{11} & \cdots & X_{1n} \\ \vdots & \ddots & \vdots \\ X_{m1} & \cdots & X_{mn} \end{bmatrix}$$

**Step-4:** Determine the average fuzzy scores  $(A_{ik})$ ,

$$(A_{jk}) = (f_{j1}^k + f_{j2}^k + \cdots + f_{jn}^k) / n;$$
  $j = 1, 2...m;$   $k = 1, 2...n$ 

defuzzified values (e),  $e = \frac{(a+b+c)}{3}$ , and normalized weight  $(W_j)$  of each criterion [12].

$$W_j = \frac{\text{defuzzified values}}{\text{sum of total defuzzified values}}$$

$$W_j = \frac{e_j}{\sum_{i=1}^n e_i}; \quad j = 1, 2 \dots n.$$

Step-5: Decision-makers assign suitable rating in the form of linguistic terms for every maintenance strategy ( $A_i$ ; i = 1, 2...) of all the criteria.

Step-6: Fuzzy average and defuzzified scores are calculated for every criterion [12].

Step-7: Decision matrix is determined for all maintenance strategies and all criteria  $[X_{ij}]$ .

Step-8: Normalized matrix is calculated for all strategies and criteria  $[R_{ii}]$ .

$$r_{ij} = \frac{x_{ij}}{\max(x_{1i}, x_{2i}, x_{3i})}$$
  $i = 1, 2.3 ...$ 

Step-9: By Simple Additive Weighting (SAW) method calculate the Total Scores (TS) for every maintenance strategy.  $TS = [R_{ij}][W_i]$ 

**Step-10:** Finally, the greatest value of  $A_i$  is the best maintenance strategy and obtained ranking as a solution.

An illustrated example solved by Fuzzy SAW method to evaluate airport operation performance with group decision-making [13].

## 4. Airport Operation Performance

A practical example is demonstrated by applying Fuzzy SAW method to

calculate airport operation performance with MCDM. Three airports AP<sub>1</sub>, AP<sub>2</sub> and AP<sub>3</sub> are evaluated by four decision-makers  $DM_1$ ,  $DM_2$ ,  $DM_3$  and  $DM_4$  under a fuzzy setting for operation performance [14, 15, 16, 17, 18] against 15 criteria,  $P_1$ ,  $P_2$ , . . .,  $P_{15}$ . These criteria are as follows:

 $P_1$  = Noise pollution control

 $P_2$  = Navigation equipment

 $P_3$  = Aircraft loading and take-off time

 $P_4$  = Courtesy of crew

 $P_5$  = Flight safety control

 $P_6$  = Signal and direction

 $P_7$  = Aerodrome control

 $P_8$  = Airport scale

 $P_9$  = Security measures

 $P_{10}$  = Out-bound or traffic connecting city

 $P_{11}$  = Profit to capital

 $P_{12}$  = Cleanness and comfort of airport terminal

 $P_{13}$  = Check-out and check-in time

 $P_{14}$  = Parking lots

 $P_{15}$  = Trolleys approach travellers

## 5. Implementation of Fuzzy SAW

**Step 1:** Select criteria that will be utilized by decision-makers, {VP, P, MP, F, MG, G, VG}, then set them into fuzzy numbers.

**Table 1.** Criteria Settings for Decision-makers

S. No	Code	Fuzzy Number
1	VP	(0.00, 0.00, 0.20)
2	P	(0.00, 0.20, 0.40)
3	MP	(0.20, 0.40, 0.50)
4	F	(0.40, 0.50, 0.60)
5	MG	(0.50, 0.60, 0.80)
6	G	(0.60, 0.80, 1.00)
7	VG	(0.80, 1.00, 1.00)

Select criteria for weight that will be utilized by decision-makers, {VL, L, M, H, VH}, then set them into fuzzy numbers.

Table 2. Criteria for Weight

S.No	Code	Fuzzy Number
1	VL	(0.00, 0.00, 0.30)
2	L	(0.00, 0.30, 0.50)
3	M	(0.30, 0.50, 0.70)
4	Н	(0.50, 0.70, 1.00)
5	VH	(0.70, 1.00, 1.00)

Step 2: Linguistic weights for 15 criteria.

Table 3. Linguistic Weights

able 3. Lingui	$DM_1$	$DM_2$	DM <sub>3</sub>	DM <sub>4</sub>
$P_1$	M	VH	M	Н
$P_2$	Н	Н	M	VH
$P_3$	M	M	Н	M
$P_4$	L	M	VH	M
$P_5$	VH	VH	VH	VH
$P_6$	VH	Н	VH	VH
$P_7$	Н	VH	M	Н
$P_8$	M	Н	VH	M
$P_9$	M	M	Н	M
$P_{10}$	L	M	Н	VH
$P_{11}$	VH	Н	VH	M
$P_{12}$	Н	Н	M	L
$P_{13}$	H	M	Н	Н
$P_{14}$	M	Н	M	Н
$P_{15}$	Н	VH	Н	VH

**Step 3:** Fuzzy decision matrix  $DM_{ij}$  found for every criterion in the form of fuzzy triangular number.

**Table 4.** Fuzzy Decision Matrix

	DM <sub>1</sub>	DM <sub>2</sub>	DM <sub>3</sub>	DM <sub>4</sub>
$P_1$	(0.3,0.5,0.7)	(O.7,1.0,1.0)	(0.3,0.5,0.7)	(0.5,0.7,1.0)
$P_2$	(0.5, 0.7, 1.0)	(0.5, 0.7, 1.0)	(0.3,0.5,0.7)	(0.7, 1.0, 1.0)
$P_3$	(0.3, 0.5, 0.7)	(0.3, 0.5, 0.7)	(0.5,0.7,1.0)	(0.3, 0.5, 0.7)
$P_4$	(0.0,0.3,0.5)	(0.3,0.5,0.7)	(0.7, 1.0, 1.0)	(0.3,0.5,0.7)
$P_5$	(0.7, 1.0, 1.0)	(0.7, 1.0, 1.0)	(0.7, 1.0, 1.0)	(0.7, 1.0, 1.0)
$P_6$	(0.7, 1.0, 1.0)	(0.5, 0.7, 1.0)	(0.7, 1.0, 1.0)	(0.7, 1.0, 1.0)
$P_7$	(0.5, 0.7, 1.0)	(0.7, 1.0, 1.0)	(0.3,0.5,0.7)	(0.5, 0.7, 1.0)
$P_8$	(0.3,0.5,0.7)	(0.5, 0.7, 1.0)	(0.7, 1.0, 1.0)	(0.3,0.5,0.7)
$P_9$	(0.3, 0.5, 0.7)	(0.3, 0.5, 0.7)	(0.5,0.7,1.0)	(0.3, 0.5, 0.7)
$P_{10}$	(0.0,0.3,0.5)	(0.3,0.5,0.7)	(0.5,0.7,1.0)	(0.7, 1.0, 1.0)
$P_{11}$	(0.7, 1.0, 1.0)	(0.5, 0.7, 1.0)	(0.7, 1.0, 1.0)	(0.3,0.5,0.7)
$P_{12}$	(0.5, 0.7, 1.0)	(0.5, 0.7, 1.0)	(0.3,0.5,0.7)	(0.0,0.3,0.5)
$P_{13}$	(0,5,0.7,1.0)	(0.3,0.5,0.7)	(0.5,0.7,1.0)	(0.5,0.7,1.0)
$P_{14}$	(0.3,0.5,0.7)	(0.5, 0.7, 1.0)	(0.3,0.5,0.7)	(0.5,0.7,1.0)
P <sub>15</sub>	(0.5,0.7,1.0)	(0.7,1.0,1.0)	(0.5,0.7,1.0)	(0.7,1.0,1.0)

**Step 4:** Calculate fuzzy average scores  $(A_{jk})$ , defuzzified values (e) and normalized weight  $(W_i)$  of every criterion.

**Table 5.** Fuzzy Average Scores, Defuzzified Values and Normalized Weights

51115	Average Fuzzy	Defuzzified	Normalized
	Score $(A_{jk})$	Value (e)	weight $(W_j)$
)	(0.45,0.68,0.85)	0.660	0.065

$P_2$	(0.50, 0.73, 0.93)	0.720	0.071
$P_3$	(0.35, 0.55, 0.76)	0.553	0.055
$P_4$	(0.33, 0.58, 0.73)	0.547	0.054
$P_5$	(0.70, 1.00, 1.00)	0.900	0.089
$P_6$	(0.65, 0.93, 1.00)	0.860	0.085
$P_7$	(0.50, 0.50, 0.93)	0.643	0.063
$P_8$	(0.45, 0.68, 0.85)	0.660	0.065
$P_9$	(0.35, 0.55, 0.78)	0.560	0.055
$P_{10}$	(0.38, 0.63, 0.80)	0.603	0.059
$P_{11}$	(0.55, 0.80, 0.93)	0.760	0.075
$P_{12}$	(0.33, 0.55, 0.80)	0.560	0.055
$P_{13}$	(0.45, 0.65, 0.93)	0.677	0.067
$P_{14}$	(0.40, 0.60, 0.85)	0.617	0.061
$P_{15}$	(0.60, 0.85, 1.00)	0.817	0.081

**Step 5:** Suitable rating assigned by decision-makers in the form of linguistic terms for all approaches  $(A_i; i = 1, 2...)$  under all the conditions.

 Table 6. Suitable Rating Assigned by Decision-makers

Criteria	Strategies		Decision	-makers	
		$DM_1$	$DM_2$	$DM_3$	$DM_4$
$P_1$	$A_1$	VG	MG	G	G
	$A_2$	MG	VG	G	MG
	$A_3$	F	MG	F	MG
$P_2$	$A_1$	MG	MG	VG	G
	$A_2$	G	G	G	VG
	$A_3$	G	G	VG	G
$P_3$	$A_1$	MG	F	F	F
	$A_2$	G	VG	G	MG
	$A_3$	G	VG	VG	G
$P_4$	$A_1$	VG	VG	G	VG

	$A_2$	MG	F	MG	MG
	$\overline{A_3}$	MG	MG	MG	G
$P_5$	$A_1$	G	G	MG	F
J	$A_2$	G	MG	G	F
	$\overline{A_3}$	MG	F	VG	G
$P_6$	$A_1$	VG	VG	G	VG
Ü	$A_2$	G	MG	VG	G
	$\overline{A_3}$	G	G	F	MG
$P_7$	$A_1$	G	F	G	MG
	$\overline{A_2}$	G	G	MG	VG
	$A_3$	G	VG	MG	VG
$P_8$	$A_1$	G	MG	VG	MG
-	$A_2$	G	VG	F	VG
	$A_3$	MG	G	G	VG
$P_9$	$A_1$	VG	VG	G	G
	$A_2$	VG	MG	G	G
	$A_3$	VG	VG	G	VG
$P_{10}$	$A_1$	F	G	G	G
	$A_2$	G	G	MG	G
	$A_3$	MG	G	VG	G
$P_{11}$	$A_1$	MG	MG	VG	MG
	$A_2$	MG	VG	MG	G
	$A_3$	G	VG	MG	G
$P_{12}$	$A_1$	MG	G	VG	G
	$A_2$	G	VG	G	VG
D	$A_3$	MG	G	G	VG
$P_{13}$	$A_1$	G MG	F F	MG MG	MG F
	$egin{array}{c} A_2 \ A_3 \end{array}$	MG VG	г G	MG G	г VG
$P_{14}$	$A_1$	VG	VG	MG	MG
- 14	$A_2$	VG	MG	MG	G
	$A_3^2$	MG	F	MG	G
$P_{15}$	$A_1$	G	G	VG	F
	$A_2$	G	MG	F	VG
	$A_3$	F	F	F	F

**Step 6:** Calculate fuzzy average scores  $(A_{jk})$  and defuzzified scores of all airports based on every criterion.

**Table 7.** Fuzzy Average Scores

Criteria	Strategies	Average Fuzzy	Defuzzified
		Score $(A_{jk})$	Score
$P_1$	$A_1$	(0.625, 0.800, 0.950)	0.792
	$A_2$	(0.600, 0.750, 0.900)	0.750
	$A_3$	(0.450, 0.550, 0.700)	0.567
$P_2$	$A_1$	(0.600, 0.750, 0.900)	0.767
	$A_2$	(0.650, 0.850, 1.000)	0.833
	$A_3$	(0.650, 0.850, 1.000)	0.833
$P_3$	$A_1$	(0.425, 0.525, 0.650)	0.533
	$A_2$	(0.625, 0.800, 0.950)	0.792
	$A_3$	(0.700, 0.900, 1.000)	0.867
$P_4$	$A_1$	(0.750, 0.950, 1.000)	0.900
	$A_2$	(0.475, 0.575, 0.750)	0.600
	$A_3$	(0.525, 0.650, 0.850)	0.675
$P_5$	$A_1$	(0.400, 0.500, 0.600)	0.500
	$A_2$	(0.525, 0.675, 0.850)	0.683
	$A_3$	(0.575, 0.725, 0.850)	0.717
$P_6$	$A_1$	(0.750, 0.950, 1.000)	0.900
	$A_2$	(0.625, 0.800, 0.950)	0.792
	$A_3$	(0.525, 0.675, 0.850)	0.683
$P_7$	$A_1$	(0.525, 0.675, 0.850)	0.683
	$A_2$	(0.600, 0.750, 0.900)	0.750
	$A_3$	(0.675, 0.850, 0.950)	0.825

$P_8$	$A_1$	(0.600, 0.750, 0.900)	0.750
	$A_2$	(0.650, 0.825, 0.900)	0.792
	$A_3$	(0.625, 0.800, 0.950)	0.792
$P_9$	$A_1$	(0.700, 0.900, 1.000)	0.867
	$A_2$	(0.625, 0.800, 0.950)	0.792
	$A_3$	(0.750, 0.950, 1.000)	0.900
$P_{10}$	$A_1$	(0.550, 0.725, 0.900)	0.792
	$A_2$	(0.575, 0.750, 0.950)	0.758
	$A_3$	(0.625, 0.800, 0.950)	0.792
$P_{11}$	$A_1$	(0.575, 0.700, 0.850)	0.708
	$A_2$	(0.600, 0.750, 0.900)	0.750
	$A_3$	(0.625, 0.800, 0.950)	0.792
$P_{12}$	$A_1$	(0.625, 0.800, 0.950)	0.792
	$A_2$	(0.700, 0.900, 1.000)	0.867
	$A_3$	(0.625, 0.800, 0.950)	0.792
$P_{13}$	$A_1$	(0.500, 0.625, 0.800)	0.642
	$A_2$	(0.450, 0.550, 0.700)	0.567
	$A_3$	(0.700, 0.900, 1.000)	0.867
$P_{14}$	$A_1$	(0.650, 0.800, 0.900)	0.783
	$A_2$	(0.600, 0.750, 0.900)	0.750
	$A_3$	(0.500, 0.625, 0.800)	0.758
$P_{15}$	$A_1$	(0.600, 0.775, 0.900)	0.758
	$A_2$	(0.575, 0.725, 0850)	0.717
	$A_3$	(0.400, 0.500, 0.600)	0.500

**Step 7:** Determine decision matrix  $[X_{ij}]$ .

**Table 8.** Decision Matrix

	$P_1$	$P_2$	$P_3$	$P_4$	$P_5$	$P_6$	$P_7$	P <sub>8</sub>	P <sub>9</sub>	P <sub>10</sub>	P <sub>11</sub>	P <sub>12</sub>	P <sub>13</sub>	P <sub>14</sub>	P <sub>15</sub>
$\overline{A_1}$	.792	.767	0.533	.900	.500	.900	.683	.750	.867	.792	.708	.792	.642	.783	.758
$A_2$	.750	.833	0.792	.600	.683	.792	.750	.792	.792	.758	.750	.867	.567	.750	.717
$A_3$	.567	.833	0.867	.675	.717	.683	.825	.792	.900	.792	.792	.792	.867	.758	.500

**Step 8:** Calculate normalized matrix  $[R_{ij}]$ .

**Table 9.** Normalized Matrix

 1.000 0.921 0.615 1.000 0.697 1.000 0.828 0.947 0.963 0.915 0.894 0.913 0.740 1.000 1.000

 0.947 1.000 0.913 0.667 0.953 0.880 0.909 1.000 0.847 0.957 0.947 1.000 0.654 0.958 0.946

 0.716 1.000 1.000 0.750 1.000 0.759 1.000 1.000 1.000 1.000 0.913 1.000 0.820 0.660

**Step 9:** By Simple Additive Weighting (SAW) method calculate the Total Scores (TS) for every maintenance strategy.

$$TS = [R_{ij}] [W_j]$$

1.000	0.921	0.615	1.000	0.697	1.000	0.828	0.947	0.963	0.915	0.894	0.913	0.740	1.000	1.000
0.947	1.000	0.913	0.667	0.953	0.880	0.909	1.000	0.847	0.957	0.947	1.000	0.654	0.958	0.946
.716	1.000	1.000	0.750	1.000	0.759	1.000	1.000	1.000	1.000	1.000	0.913	1.000	0.820	0.660

TS for  $A_1$  based on all criteria is

(1X0.065)+(0.921X0.071)+(0.615X0.055)+(1X0.045)+(0.697X0.089)+(1X0.085)+

 $\begin{array}{l} (0.828X0.063) + (0.947X0.065) + (0.963X0.055) + (0.915X0.059) + (0.894X0.075) + (0.913X0.055) + (0.740X0.067) + (1X0.061) + (1X0.081) = 0.894X0.067 + (0.913X0.055) + (0.913X0.055) + (0.913X0.067) + ($ 

$$A_1 = 0.8948$$

Similarly,

$$A_2 = 0.9086$$

$$A_3 = 0.9043$$

**Step 10:** Finally, the greatest value of  $A_i$  is obtained and the ranking as a solution.

**Table 10.** Best Maintenance Strategy, Final Score and Ranks

Strategy	Final Score	Ranks
$A_1$	0.8948	3
$A_2$	0.9086	1
$A_3$	0.9043	2

#### 6. Result

Finally, using FSAW method the ranking of airports is  $A_2 > A_3 > A_1$ . The result shows that  $(A_2)$  is the best and predictively,  $(A_1)$  is the poorest.

#### 7. Conclusion

This paper recommends MCDM which evaluates the operation performance of airports by using Fuzzy Simple Additive Weighting (FSAW) method. Assigned weights by decision-makers were in linguistic form. These linguistic forms were converted into TFN. Three airports  $AP_1$ ,  $AP_2$  and  $AP_3$  were evaluated by four decision makers  $DM_1$ ,  $DM_2$ ,  $DM_3$  and  $DM_4$  under a fuzzy environment for performance against fifteen criteria. State-of-art methods produce similar decision results [14, 15, 16, 17, 18] which shows that FSAW method is effective, relevant and reliable for this kind of Multi-Criteria Decision-Making (MCDM).

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